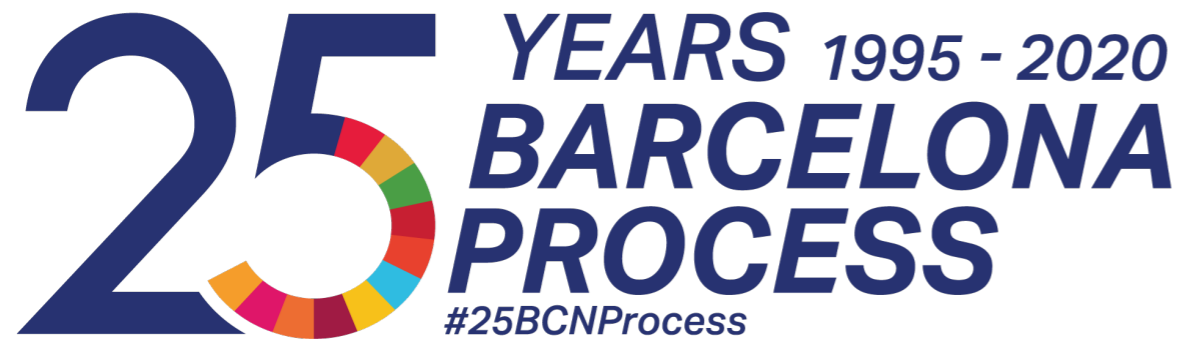


# THE UFM STRATEGIC URBAN DEVELOPMENT ACTION PLAN 2040 REVIEW PROCESS

PREPARED BY ROBERTO ROCCO, REMON ROOIJ, CAROLA HEIN





**Barcelona Process, and the  
Barcelona Declaration (1995):  
a long standing project for  
Mediterranean integration,**

## **Mission:**

**“to enhance regional cooperation, dialogue and the implementation of projects and initiatives with tangible impact on our citizens, with an emphasis on young people and women, in order to address the three strategic objectives of the region: **stability, human development and integration**” (UfM, 2020a).**

**The Urban Agenda for the Mediterranean**

**Sustainable Development Goals**

**The New Urban Agenda**

**The Pact of Amsterdam (UA for the EU)**

**The New Leipzig**

**The Paris Agreement**

**The New Strategic Orientation UN-Habitat**

**2011 UNESCO Recommendation Historic Urban Landscape (HUL)**

**UNESCO Outstanding Universal Value of Cultural World Heritage**

2030 Agenda for Sustainable Development	New Urban Agenda	The Barcelona Declaration	UfM Urban Agenda	EU Neighbourhood Policy
Pact of Amsterdam	UNESCO Historic Urban Landscape	1972 UNESCO Convention	UN-Habitat New Strategic Orientation	The Economy of well-being OECD-EC
Towards a Sustainable Europe 2030	Cohesion Policy 2014-2020	7th EU Report Economic, Social & Territorial Cohesion	EC Better Regulation Framework	The Just Transition Mechanism European Green Deal
New Leipzig Charter	AIVP Agenda 2030	OECD Better Policies 2030	Paris Agreement	UN-Habitat Urban-Rural Linkages
OECD Council Policy Coherence for Sustainable Development	Charter for Multilevel Governance for Europe	Circular Economy Action Plan The European Green Deal	European Framework Action Cultural Heritage	Arab Strategy Housing Sustainable Development
OECD Territorial Approach SDGs	Cairo Declaration Housing Sustainable Development	The Sendai Framework		

**45 Main International Policy Frameworks**

**Total 125 Policy Frameworks and references**

**Policy should be**

**SCIENCE-LED AND EVIDENCE BASED**

**MULTI SECTORAL & INTEGRATIVE**

**PARTICIPATORY & INCLUSIVE OF  
VULNERABLE/ SILENT VOICES**

# Further principles

**Coordinated  
governance**

**Strategic  
territorial  
planning**

**Integrative cross  
sectoral planning**

**Mutually reinforcing  
urbanisation +  
development**

**Governance of just  
sustainability  
transitions**

**Citizen +  
stakeholder  
engagement**

**Evidence based  
policy making**

**Priority to local  
capacity building**

**To enhance the**  
**STRATEGIC and INTEGRATIVE VALUE**  
**of spatial planning interventions in**  
**each country**



**Among these basic principles,  
Metagovernance for sustainability  
summarises the spirit, objectives  
and ambitions of this Action Plan.**

\* Meuleman, L. (2020). *Metagovernance for Sustainability: A Framework for Implementing the Sustainable Development Goals*. London: Routledge.

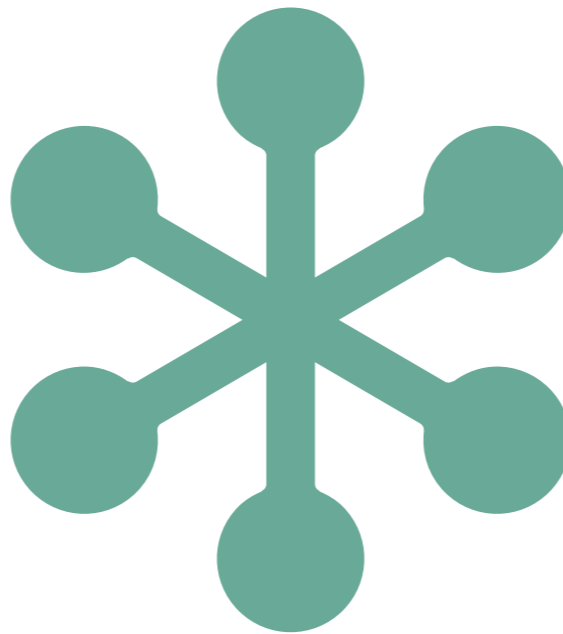
# METAGOVERNANCE

**HIERARCHIC  
GOVERNANCE**



**RULES**

**NETWORKED  
GOVERNANCE**



**PARTNERSHIPS**

**MARKET  
GOVERNANCE**



**MARKET**

# TERRITORIAL GOVERNANCE

**Metagovernance: governing of governing**  
**Means by which a society attempts to establish some**  
**degree of coordinated governance.**

**\* UfM: increase performance of coordinated and**  
**integrated spatial development strategies to**  
**achieve sustainable development**

**Not a blueprint, but a  
governance framework  
that seeks to  
shape the attention of stakeholders  
(in particular the public sector)  
towards a common strategic vision  
for sustainable urban development.**

**The goal is to advance mutual understanding and common frameworks based on increased mutual comprehensibility and mutual learning, which will enable very diverse stakeholders to cooperate, all the while acting towards common visions and shared objectives.**

(Lyles, 2012: Stakeholder Network Influence).

**Invite governments to agree on  
common basic shared values in  
urban and regional development  
in such a way that they become  
accepted norms in the long  
term.**

**Institutional learning**  
**(by socialisation and  
emulation of policy and  
practice)**

# **This is facilitated by:**

- 1. The adoption of common definitions (alongside local definitions)**
- 2. Collection of comparable data**
- 3. Common efforts in capacity building & education**
- 4. Formulation of comparable policy frameworks at national (NUPs\*) and local (ICDSs\*\*) levels, with utmost respect for national trajectories and traditions**

**\*National Urban Plans**

**\*\*Integrated City Development Strategies**



**ACTIONS**



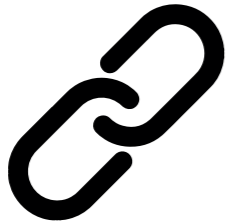
**To coordinate & enhance cohesion**



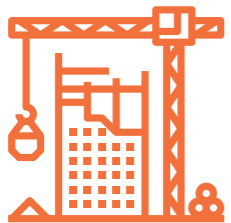
**To educate & strengthen capacity**



**To envision & govern together**



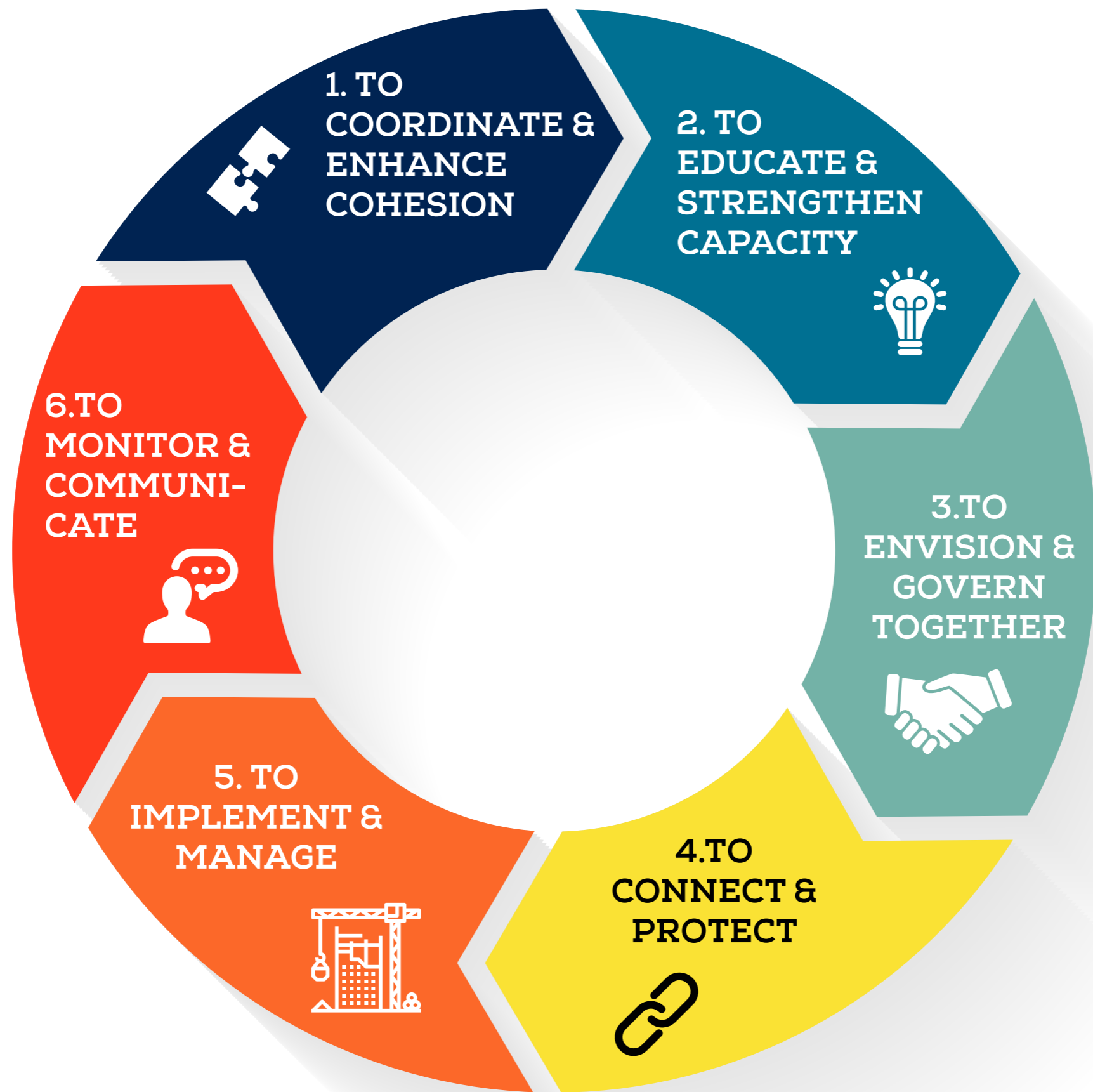
**To integrate & protect**



**To implement & manage**



**To monitor & communicate**



To implement & manage

# Integrated Sustainable Housing

Port areas, port cities & their hinterlands

Blue/green systems regeneration

Heritage and tourism

Informal settlements and deprived hoods

Brown-fields and former railway sites

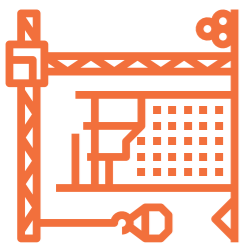
Large scale infrastructures, mobility nodes

Public and shared spaces regeneration

New towns, urban extensions



RETE: Association for the Collaboration between Ports and Cities/ AIVP: The worldwide network of port cities





**To Coordinate & enhance cohesion**

**Key objectives**

**Key tools**

**Key actors**

**Financial provision**

**Key reference framework**

**Time frame**

**Proposed actions**

**Suggested implementation**

**Criteria of success**

# CHALLENGES

## DIFFERENT PLANNING STYLES

**POLICY**

**STRATEGY**

Indicators  
performance  
decision

**DATA AVAILABILITY AND ACCESSIBILITY  
CIVIL SOCIETY PARTICIPATION**

Incentives  
in hardware  
infrastructure

**DIFFERENT INFORMAL  
INSTITUTIONS HAVE UNEXPECTED IMPACTS**

**ECONOMY**

**FINANCIAL MECHANISMS NEED TO BE CLARIFIED?  
AGREED UPON**



# ACTION 1

TO COORDINATE 7 ENHANCE COHESION

**To promote cohesion of National Urban Policies (NUPs) and City Development Strategies (CDSs)**



## **ACTION 2**

TO EDUCATE & STRENGTHEN CAPACITY

**To promote and support planning and design education and strengthen capacity that supports the objectives of this Action Plan.**





## **ACTION 3**

TO ENVISION & GOVERN TOGETHER

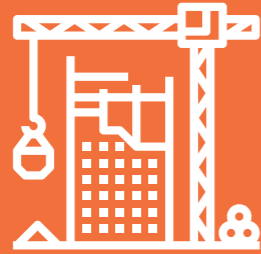
**To promote community and stakeholder engagement and the co-creation of shared visions for the region. To promote cross border cooperation and coordination, as well as knowledge exchange between local and national planning authorities.**



## **ACTION 4**

TO CONNECT & PROTECT

**To promote the conception and implementation of urban and peri-urban infrastructures that support cross border integration around the region. To improve the region's infrastructure interoperability for better connectivity as well as resilience in case of natural disasters or conflict.**



# ACTION 5

TO IMPLEMENT & MANAGE

**To promote the design of integrative strategic projects for cities in the Euro-Mediterranean region in a set of thematic axes of action. To implement common frameworks for project management.**

To implement & manage

# Integrated Sustainable Housing

Port areas, port cities & their hinterlands

Blue/green systems regeneration

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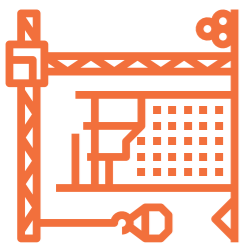
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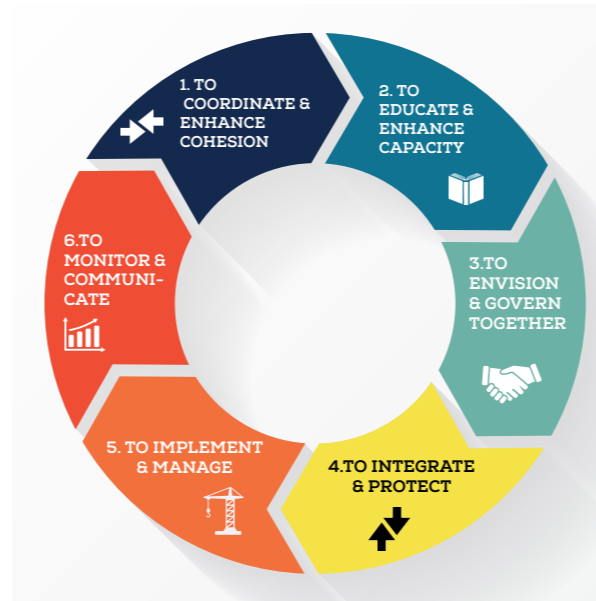


## **ACTION 6**

TO MONITOR & COMMUNICATE

**To establish a results-based, systematic evaluation, monitoring and reporting system in the Euro-Mediterranean region.**

**To establish a system for peer-review and monitoring of project design and implementation, through the constitution of a network of partner cities and universities.**



**Thank you for listening.**

**Any questions?**

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**Reserve slides**

# 11 Highlights

1. **Cross-sectoral, and multi-level** integration and coordination.
2. **Coordination of citizens, actors and institutions** towards feasible desirable coordinated and **strategic VISIONS**.
3. **National Urban Plans** development with OECD, public bodies & Universities.
4. **Integrated City Development Strategies** developed with public bodies, Universities and with peer-supported capacity building programs.
5. Measurable progress towards **SDGs**.



# 11 Highlights

6. **Local capacity building** programs that are supported by a network of institutions, universities and city-to-city learning programs.
7. **Sustainable housing** as motor of sustainable development.
8. **Heritage** at the centre of urban development.
9. **COVID-19 pandemic** lessons learned integrated into the plan (in progress).
10. Promotion of **participatory solutions** and **public accountability**.
11. Transparent peer-reviewed **monitoring and evaluation**.



01

Territorial metagovernance based on strategic territorial planning

02

Integrative nature of long-term sustainable and resilient urban and regional development

03

Mutually reinforcing relationship between urbanization and development

04

Protection of the valuable and distinctive cultural heritage of the region

05

Governance of sustainable urban & regional development and transitions to sustainability

06

Evidence Based Policy-Making and shared knowledge development

07

Citizen and Stakeholder Engagement

08

Networked knowledge, peer-learning, and local capacity building

1. TO COHESIFY

2. TO CAPACITATE

3. TO ENVISION & GOVERN TOGETHER

4. TO CONNECT & PROTECT

6. TO MANAGE & MONITOR

**Action Plan**  
 Union for the Mediterranean  
 For sustainable, fair, inclusive and resilient urban regeneration and development in the Mediterranean